



South Carolina Department of Transportation (SCDOT) - Bridge Package 17

Design-Build Project; Contract ID 4462250

UNION COUNTY

October 26, 2023

STATEMENT OF QUALIFICATIONS



Submitted by:

Lee Construction Company of the Carolinas, Inc.

and Davis & Floyd, Inc.



DAVIS & FLOYD
PLAN | DESIGN | ENGINEER



3.2 INTRODUCTION

3.2.1 Contracting Entity | Lee Construction Company of the Carolinas, Inc. (Lee) will serve as the contracting entity for this project and is a prequalified prime contractor with the SCDOT. With Davis & Floyd, Inc. (D|F) as the lead designer, the Lee Team will be responsible for the successful delivery of the Design-Build Bridge Package 17. Ronald Paul Shaw of Lee has the authority to sign the contract on behalf of the Team. The project will be managed by Ron Shaw from Lee's headquarters in Pineville, North Carolina. Since 1997, Lee has been a wholly owned subsidiary of W. C. English, Inc. of Lynchburg, Virginia, and can rely on English to provide support in any capacity to ensure the project's needs are met. Please see below for his contact information.

3.2.2 & 3.2.3 | Points of contact are listed in the table below.

LEAD CONTRACTOR	LEAD DESIGNER
Lee Construction Company of the Carolinas, Inc. Ronald Paul Shaw, President 633 Eagleton Downs Drive Pineville, NC 28134 P: 704.588.5272 F: 704.588.1535 rpshaw@leecarolinas.com	Davis & Floyd, Inc. Daniel Brice Urquhart, PE; Vice President, Transportation 240 Stoneridge Drive, Suite 305 Columbia, SC 29210 P: (803) 256-4121 F: N/A burquhart@davisfloyd.com

3.2.4 Unique Entity ID

FIRM	ROLE	UNIQUE ENTITY ID
Lee Construction Company of the Carolinas, Inc.	Prime Contractor	PGIQN43DTWT5
Davis & Floyd, Inc.	Lead Designer	HKX9G6LT1617

3.2.5 Commitment of Key Individuals | Our key individuals are fully committed to this project, meeting all SCDOT quality and schedule expectations, and will remain available throughout the project's life. Lee, D|F, and our teaming partners are committed to making this project a top priority: key, lead, and support personnel.


3.3 TEAM STRUCTURE & PROJECT EXECUTION






3.3.1 Organizational Chart, Team Structure, & Team Integration | The organizational chart shown on the following page reflects the functional structure of our Team. It is organized to provide an integrated Team, promote collaboration, and respect the independent roles of those responsible for quality and safety. Our team has been structured based on the successful delivery of DB Package 14. We realize the DB Package 17 bridges are more complex and require a bigger team to deliver. Therefore, we have added significant capacity and experience to the DB 17 Team as shown throughout the proposal. One key addition is Brandon Clontz (Lee) as Assistant Project Manager. Brandon brings significant bridge construction management experience to the Lee Team with multiple bridges built under his leadership in SC and NC.

TEAM INTEGRATION

The Lee Team is structured similarly to the DB Package 14 Team and will coordinate, communicate, and operate in the same way. Ron Shaw, PE, President of Lee Construction, will be available and provide Executive Leadership for this project once his commitment to DB 14 is complete. Brandon will lead the effort as Ron ends his commitment. Once completed with his duties on DB 14, Ron will engage in all project management duties for DB 17. See the schedule in Section 3.3 showing the breakdown of roles and that these two projects will not be under construction at the same time.

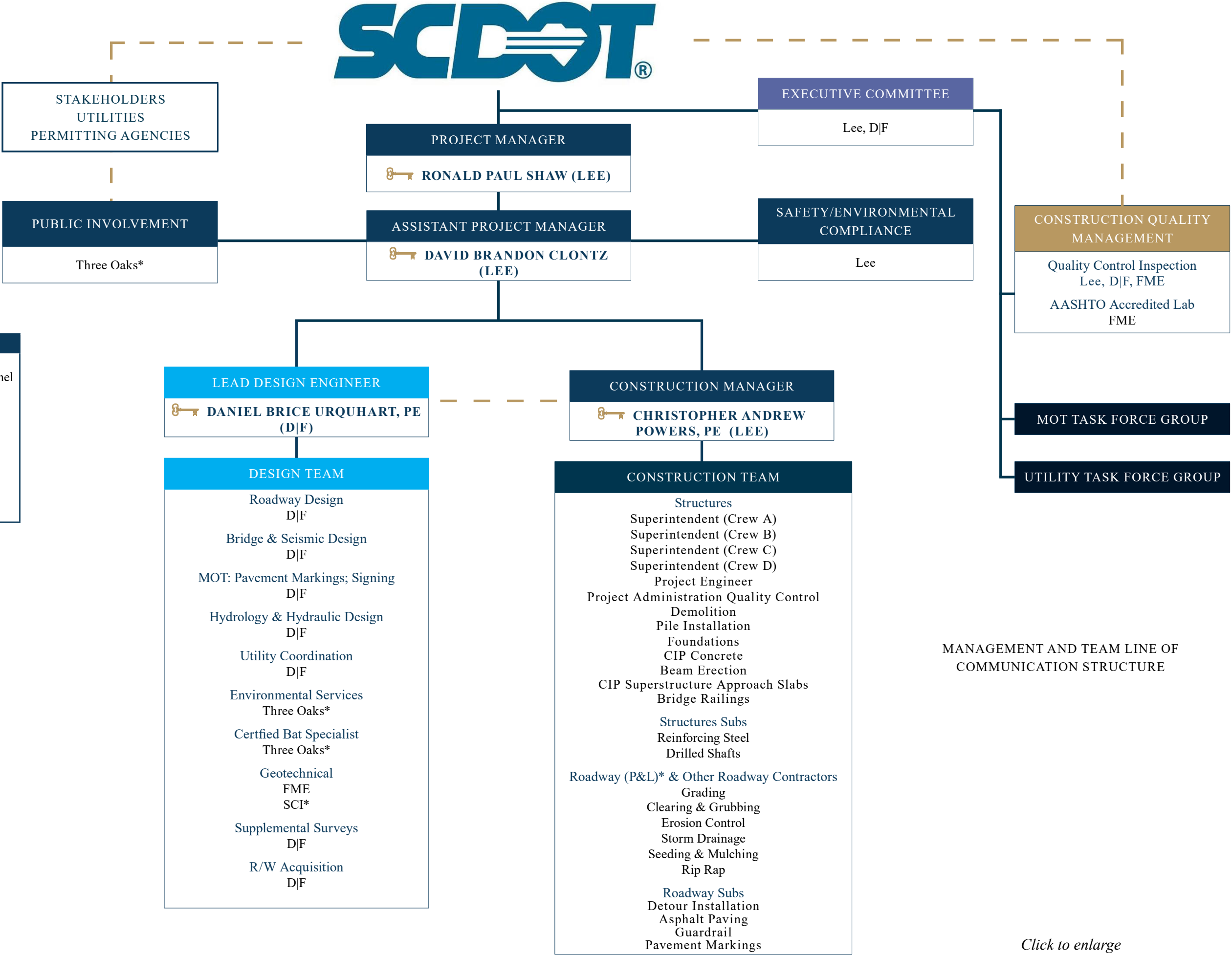
LEGEND

BOLD, ALL CAPS,  **symbol: Key Personnel**
* : DBE Firm
— : Reporting
- - - : Coordination/Communication

 Design	 Construction
 Quality	 Third Parties
 Executive	 Task Force Groups

D|F CAPACITY

Our Design Team will complete all major design elements for DB 14 (along with letting 3 other bridge projects) prior to the award of this project. This project is perfect timing for the availability of our bridge and roadway design team. As with DB 14, this project will be Brice’s top priority and as a VP of D|F’s Transportation team, he has authority to commit any and all resources to this project.



Click to enlarge



Team Structure | The Lee Team has been assembled to promote collaboration, high-level oversight for safety and environmental compliance, and independent quality management for both design and construction. Lee's project manager is Ron Shaw. He will be responsible for managing the design and construction of this project. He will be the SCDOT's point of contact, will lead weekly status meetings, and will have authority on all project items. Supporting Ron will be Brandon Clontz as Assistant Project Manager. He will assist in the delivery of the project under Ron and will manage the upfront design process for DB 17 while Ron finishes the construction of DB 14. With the design of DB 14 scheduled to be completed in November, Ron will have the capacity to assist with DB 17 when needed, but recognizes that his primary commitment is DB 14 until it is complete. Chris Powers, PE will support Ron and Brandon during construction. As Construction Manager, Chris will oversee the daily operations of the construction crews. With over 20 years of bridge and heavy civil construction experience, he has spent the last 11 years of his career working in similar roles on South Carolina and North Carolina bridges. Nelson Reyes, who is acting Assistant PM on DB 14, will also join the team when DB 14 is complete. Brice Urquhart, PE will support Ron as the Lead Design Engineer. He will manage and coordinate all design services for this project. He has over 28 years of experience designing, managing, and providing on-site engineering for over \$2 billion worth of complex bridge and highway projects in multiple states. In addition to its recent success on DB 14, D|F's design team has successfully delivered multiple SCDOT bridge design projects concurrently and has the capacity to deliver DB 17. In fact, in 2022, D|F was the lead designer on US 1 over Horse Creek, 378 over 12 Mile Creek, S285 over Rocky Creek, S-415 over Scotts Creek, and S-1486 over North Branch while maintaining design schedule requirements for these projects. Three of these are anticipated to be bid this year. Our team includes an Executive Committee with leadership from Lee and D|F to ensure the project has the necessary resources to successfully deliver these bridges. We are also assembling Task Force Groups (TFGs) to focus specifically on the issues of Utility Relocations and Maintenance of Traffic. They will report to the Executive Committee and SCDOT and will interact with the Project Manager and construction team. Our team has the capacity to design and build multiple bridges concurrently with the same group of designers and builders. This will maintain consistent design details, which will aid in the production, review, and construction of the six bridges.

Functional Relationships and Integrated Team | Lee's Team is structured to use impactful experts within each design and construction discipline so that decades of expertise and lessons learned will guide our team to successfully deliver bridge replacement projects. The provided organizational chart on the previous page details the clear lines of command and communication for our team. The overall project management of the team will be



led by Ron Shaw (Lee). The success of a project begins with the management structure. Our management and leadership lines of communication structure can be found on the project organization chart.

Project Administration | There are several key components to delivering a successful design-build project. These key items have been implemented on several projects led by Lee and are summarized in the table below.

KEY COMPONENTS TO DELIVERING A SUCCESSFUL DESIGN-BUILD PROJECT	
Project Management	Ron Shaw (Lee) has complete authority and decades of expertise to manage the design and construction of this project and make the daily decisions to maintain schedule and meet SCDOT standards and quality. Additionally, Brandon Clontz (Lee) will support Ron in the daily coordination of the project, and with construction crews and subcontractors. Brandon will also coordinate with the design team, managed by Brice Urquhart (D F). Brice will meet weekly with the design team and at least biweekly with Lee to manage progress and address potential issues, conflicts and major decision points.
Communication	Our team will implement the same communication process that has successfully delivered the design of DB Package 14. Consistent meetings and open communication allowed for efficient responses and coordination within the DB Team and with SCDOT.
Quality Review	Quality review of both the design and construction tasks will be performed in strict adherence to the quality design and construction guidelines established for this project. Blue Beam will be used for documenting reviews, comments, and responses.
Document Control	Adherence to SCDOT design and construction submittal process using a document control specialist to manage the submittal and tracking of project documents.
Constructability Reviews	Reviews will be performed for each design submittal prior to submission to the SCDOT.

Prior Collaboration of Team Members | Our team has come together organically through the development of growing relationships among Lee, D|F, subcontractors, and our subconsultants. Below is a list of projects on which we have collaborated.

PROJECT COLLABORATION	DATE	LEE	D F	FME	SCI	OAKS	P&L	DESCRIPTION	REFERENCE
SCDOT Design-Build Project 14	2022 - Ongoing	X	X		X	X	X	Lee, D F, Three Oaks, & P&L are collaborating on the design and construction of 5 bridges.	Michael Pitts, PE, DBIA pittsme@scdot.org 803-737-2566
Volvo Interchange DB Project Pursuit	2016	X	X					Lee & D F collaborated on this I-26 interchange project pursuit.	Chris Gaskins GaskinsCJ@scdot.org 803-737-1473
SCDOT/ACEC/AGC DB Subcommittee	2019 - 2020	X	X					Ron Shaw (Lee) & Brice Urquhart (D F) served together on this committee.	Chris Gaskins GaskinsCJ@scdot.org 803-737-1473
SCDOT US 378 Bridge Replacement over Twelve Mile Creek	2021 - Ongoing		X	X	X			D F, FME, & SCI are collaborating on this bridge replacement project.	Joey McIntyre, PE McIntyreJD@scdot.org 803-737-1842
I-26 Palmetto Commerce Interchange	2013 - Ongoing		X		X	X		D F, SCI, & Three Oaks are collaborating on this interchange along I-26.	Mackenzie Kelley MKelley@charlestoncounty.org 803-202-7617
S-285 (Airport Road) Bridge Replacement over Rocky Creek	2019 - Ongoing		X	X		X		D F, FME, & Three Oaks are collaborating on this bridge replacement.	Clint Scoville scovillehc@scdot.org 803-757-2085



Additionally, our team members have had professional relationships for decades. The table below outlines additional examples of how we have grown these relationships.

PROFESSIONAL COLLABORATION	DATE	LEE	D F	FME	SCI	P&L	OAKS	DESCRIPTION
Project History	1996-2011	X	X	X				Lee, D F, & FME team members worked on multiple bridge projects together.
Project History	Varies	X		X		X		Brandon Clontz (Lee) has worked with P&L & FME team members have worked on projects together in the past.
Charity	2022 - 2023	X	X					Ron Shaw (Lee) and Brice Urquhart (D F) played together in a charity golf outing.

3.3.2 Project Resources, Strategies, and Execution

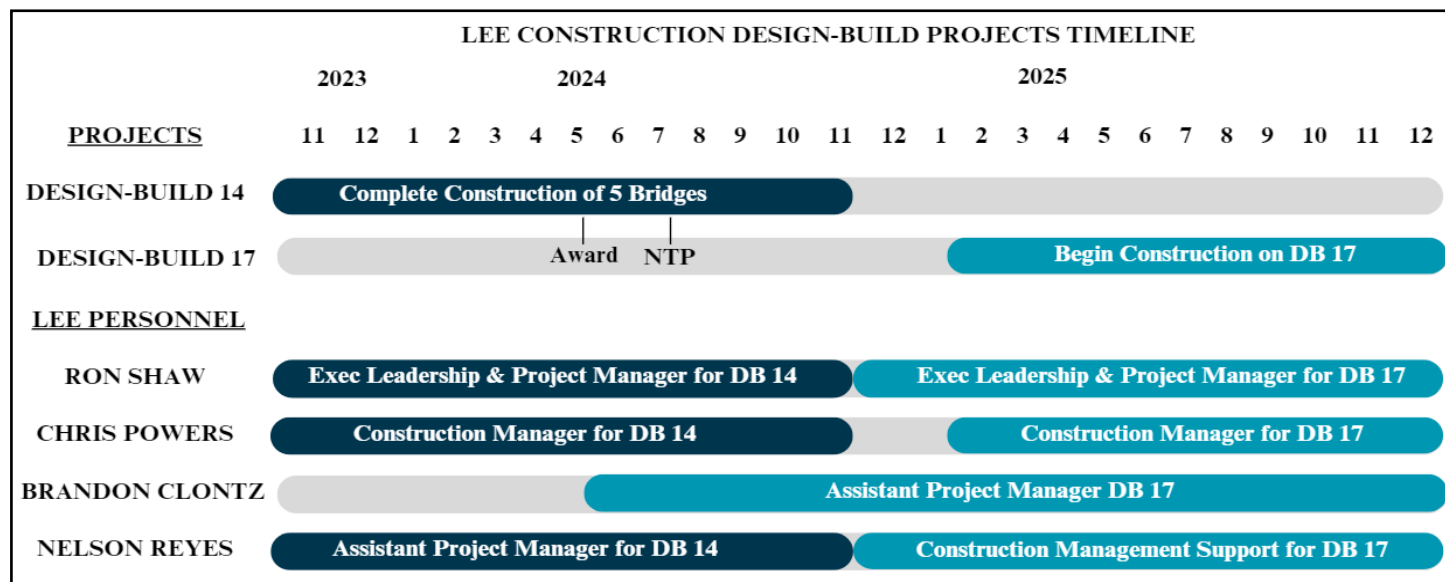
Capacity and Resources | With an 88-year history, Lee has a proven track record of completing work on time and under budget. Lee employs over 60 people- some live in the area and are very familiar with the routes on this project. Lee has partnered with P&L on DB 14 and several other projects. Additionally, Lee will bring additional subcontractor support to assist P&L in the mass grading operations on the realigned roadway portions of the job. D|F has over 150 employees across 6 offices in South Carolina. With our Team's strong group of subconsultants, including F&ME, SCI, and Three Oaks Engineering, we have ample resources to deliver these bridges. The table below demonstrates the availability of our Key Staff members for this contract.

KEY STAFF	PROPOSED ROLE	PROJECT	VALUE	LOCATION	STATUS
Ronald Paul Shaw	Project Manager	Design-Build Project 14	\$9M	Cherokee County, SC	Construction of DB 14 will be complete before DB 17 begins construction. Ron is committed to DB 14's completion and will assist DB 17 when available.
David Brandon Clontz	Assistant Project Manager	Guilford County Bridge Replacement	\$3.4M	Guilford County, NC	Brandon will be 100% committed to DB 17. - Est. Completion Project will be completed 2025.
		Wake County Bridge Repairs	\$1.6M	Wake County, NC	Project will be completed prior to the award of this project
		Robeson County New Overpass over US 74	\$1.6M	Robeson County, NC	Project will be completed prior to the award of this project.
Christopher Andrew Powers, PE	Construction Manager	Design-Build Project 14	\$9M	Cherokee County, SC	Construction of DB 14 will be complete before DB 17 begins construction. Chris is committed to DB 14's completion and will assist DB 17 when available.
Daniel Brice Urquhart, PE	Lead Design Engineer	Design-Build Project 14	\$9M	Cherokee County, SC	Design will be completed prior to the award of this project and will be 100% committed and available for this project.
NON-KEY STAFF		PROJECT	VALUE	LOCATION	STATUS
Nelson Reyes	Construction Management Support	Design-Build Project 14	\$9M	Cherokee County, SC	Nelson is acting assistant project manager on DB 14. Once DB 14 is complete, he will join the DB 17 team.

As DB 14 reaches completion, our seasoned construction teammembers can effortlessly pick up and move to DB 17, capitalizing on their established working relationships and familiarity with our processes. This streamlined



transition ensures that we maintain our commitment to delivering high-quality results while staying on schedule, ensuring that we are ready to embark on the next project as soon as the current one concludes. This level of cohesion and proficiency within our team is a key factor in our continued success and client satisfaction. Below is a chart highlighting our team's transition for this project.



Strategies for Implementation | Lee will allocate upwards of four, complete bridge crews to this contract to progress the construction while allowing time for design, utility relocations, right-of-way acquisition, and other third-party coordination. The table on the following page summarizes this strategy of using multiple construction crews to replace the six bridges. The organization and schedule of the project design and construction will be dictated by several factors. The speed at which construction will begin will be dictated by factors like H&H, R/W, utility, and environmental impacts. In the absence of specific directives or preferences from SCDOT regarding the sequence of bridge construction, we will initiate the project by commencing work on the two most straightforward bridges. Subsequently, we will assess various factors impacting the project timeline, including R/W considerations, permitting requirements, and utility considerations, to optimize the allocation of construction resources. Another schedule impact for consideration is the potential addition of the Tricolored Bat to the endangered species list. May through July and December through February could be designated restricted time lines for tree clearing. Three Oaks Engineering has certified bat specialists that will guide the team on schedule restrictions and help us adhere to the new rulings. As with DB 14, we will look to progress the R/W acquisition process and obtain right of entry permission so clearing, utility relocation, erosion control, and other items can be started prior to RFC plans.



Lee and D\F visited each project site

As part of the due diligence for submitting this proposal, our team visited each project site in addition to reviewing the information provided on the project site. This gave us a better perspective of the key challenges associated with these projects, including schools and bus stops near project sites, wetlands and stream impacts that will be enhanced with building off alignment. Most of these bridges will be built along a new alignments and will require significant embankments with sizeable property impacts. Utilities will impact all projects and initial hydraulic analysis suggests raising bridge profiles several feet. There are a myriad of complex challenges that these projects present, but our highly skilled and experienced team possesses the expertise to design and implement tailor-made solutions that perfectly align with the unique requirements of these bridge sites.

Labor and Equipment Resources - Lee has the resource capacity to successfully complete this project, including staffing, equipment, financial, and technological resources. With 8 structure crews and a minimum of 3

to be completely committed to this project, we are prepared to deliver a comprehensive staffing approach. Our team will seamlessly transition all the resources and team members from DB 14 to DB 17. Furthermore, we have strategically recruited and integrated additional seasoned professionals and resources into this project. Lee has additional resources that can be allocated as necessary. Since 1997, Lee has been a wholly owned subsidiary of W. C. English, Inc. of Lynchburg, Virginia and can rely on English to providesupport in any capacity to ensure the project's needs are met. Lee has an unlimited bonding capacity and has a current backlog of \$46 million. It is estimated that Lee's backlog will be at \$21 million when DB 17 starts in 2024.



Bus stop along SC215 over Fairforest Creek



Significant truck traffic and nearby plants will be a major consideration in the design and construction strategy for SC72 over Cox Creek



LABOR RESOURCES			EQUIPMENT RESOURCES		
CLASSIFICATION	ON STAFF	REQUIRED	CLASSIFICATION	ON STAFF	REQUIRED
Carpenters	12	8	Cranes (50 Ton - 300 Ton)	6	3
Carpenter Helpers	4	2	Vibratory Hammers	2	1
Structures Foreman	4	2	Pile Impact Hammers	2	2
Operator Crane	4	3	Manlifts	4	2
Laborers	12	6	Dozers	2	1
Pile Driving Foreman	2	1	Excavators	6	2
Equipment Operators	2	2	Loaders	2	1

Construction and Design Tasks

LEE	SUBCONTRACTORS	D F	OTHER SUBCONTRACTORS
Demolition, Pile Installation, Foundations, CIP Concrete, Beam Erection, CIP Superstructure, Approach Slabs, Bridge Railings	Grading, Clearing & Grubbing, Erosion Control, Seeding, Storm Drainage, Rip Rap, Asphalt Paving, Guardrail, Pavement Markings, Reinforcing Steel, Stay-in-Place Forms, Drilled Shafts, Grooving	Design Management, Roadway Design, Structure Design, Maintenance of Traffic, Pavement Markings, Signing, Design Quality Control, Hydraulic Design, Seismic, Hazardous Materials, R/W Acquisition, Supplemental Surveys, Utility Coordination, QC During Construction	Environmental Services, Public Involvement, Bat Specialists - Three Oaks Engineering, QC During Construction- FME, Geotechnical - FME & SCI

Geographical Location of Team | Weekly progress meetings are an invaluable communication and coordination tool and will be utilized by our Team. Preconstruction meetings will include all design and contractor leads to provide status and needs impacting the schedule. The design team will attend construction meetings with SCDOT to address RFIs, utility items, or other construction-related items. Contractor and design team members are located so that project site visit requests can be quickly accommodated. Standing agenda items at these meetings will include R/W acquisition, utility relocations, and permitting. We will also use an updated CPM schedule to facilitate a “Look Ahead” discussion. As indicated on the table to the right, members of the design Team are located in Columbia, Charleston, and Greenwood, making meetings simple to organize, whether they are on-site or at SCDOT headquarters. As previously noted, Lee has multiple bridge crews located nearby that are prepared to mobilize for this contract. And P&L, which is performing some of the roadway approach work, is located in Blacksburg, SC. We will bring additional grading support on board to complete the mass grading operations on the realigned roadway portions of the job. Lee has

CHARLOTTE AREA, NC
Lee Construction Company of the Carolinas, Inc.
COLUMBIA, SC
Davis & Floyd, Inc., Three Oaks Engineering, F&ME Consultants, Inc.
BLACKSBURG, SC
P&L Erosion Control
RALEIGH, NC
Three Oaks Engineering
GREENWOOD, SC
Davis & Floyd, Inc.
CHARLESTON, SC
Soil Consultants, Inc.



many successful relationships with prominent grading and paving contractors in the area including Satterfield, Eagle, Lineberger, Rogers, and King Asphalt.

Encouraging DBE Participation | The Lee Team promotes access to and participation in our projects by Disadvantaged Businesses Enterprises (DBEs), and we are familiar with many DBE firms in the Upstate SC area, including P&L. To encourage DBE participation, we intend to utilize local outreach programs, solicitations, team meetings, and the SCDOT DBE office in Columbia. Lee has always met or exceeded the goals established by the SCDOT on previous projects and we have already begun the outreach to P&L Erosion Control, Inc. (P&L). They are a DBE firm and have offered the following services: clearing & grubbing, grading, seeding and mulching, erosion control, storm drainage, and rip rap installation. Other opportunities for DBE participation are guardrail installation, stay-in-place form installation, hauling, and reinforcement steel installation. In addition, our design Team includes Three Oaks Engineering for environmental services, bat specialists, and public involvement, and Soil Consultants, Inc. for geotechnical drilling and testing. Our team is structured to exceed the 9% (8.9% construction, 0.1% design) for this project.

3.4 EXPERIENCE OF KEY INDIVIDUALS

Resumes of Key Individuals | Key Individual resumes are included in [Appendix A](#). The table below highlights a few of the unique qualifications and experience of each of our Team's Key Individuals to fulfill the necessary roles for this project.

POSITION/NAME/FIRM	KEY QUALIFICATIONS
Project Manager Ronald Paul Shaw Lee Construction Company of the Carolinas, Inc.	<ul style="list-style-type: none"> • 43 years of construction experience including field and office: all aspects of bridge construction from marine, highway, private, and public • Responsible for all of Lee's annual P&L and an active CAGC member including (Sp) committies in South Carolina • Recent experience in key design-build projects including Design-Build 14
Assistant Project Manager David Brandon Clontz Lee Construction Company of the Carolinas, Inc.	<ul style="list-style-type: none"> • 14 years of construction experience throughout North and South Carolina • Managed multiple SCDOT bridge projects from \$1-5 million dollars • Beginning in 2018, he has managed an entire Highway Division consisting of 5 bridge crews, 2 project managers, estimators, and additional support staff completing bridge construction all over NC and SC
Construction Manager Christopher Andrew Powers, PE Lee Construction Company of the Carolinas, Inc.	<ul style="list-style-type: none"> • 20 years of bridge construction experience including field and office • Professional Engineer for construction designs, overseeing projects in South Carolina and North Carolina • Experience in key design-build projects including Design-Build 14
Lead Design Engineer Daniel Brice Urquhart, PE Davis & Floyd, Inc.	<ul style="list-style-type: none"> • 28 years of experience designing, managing, and providing on-site engineering for over \$2 billion worth of complex bridge and highway projects in multiple states • Experience in key design-build projects including Design-Build 14



3.5 PAST PERFORMANCE OF TEAM

3.5.1 Experience of Proposer's Team | Work History and Quality Forms for the Contractor and Lead

Designer are provided within [Appendix B](#). Key Individual participation is noted in Section G, as applicable.

The table below highlights relevancies for each of the contractor and designer projects.

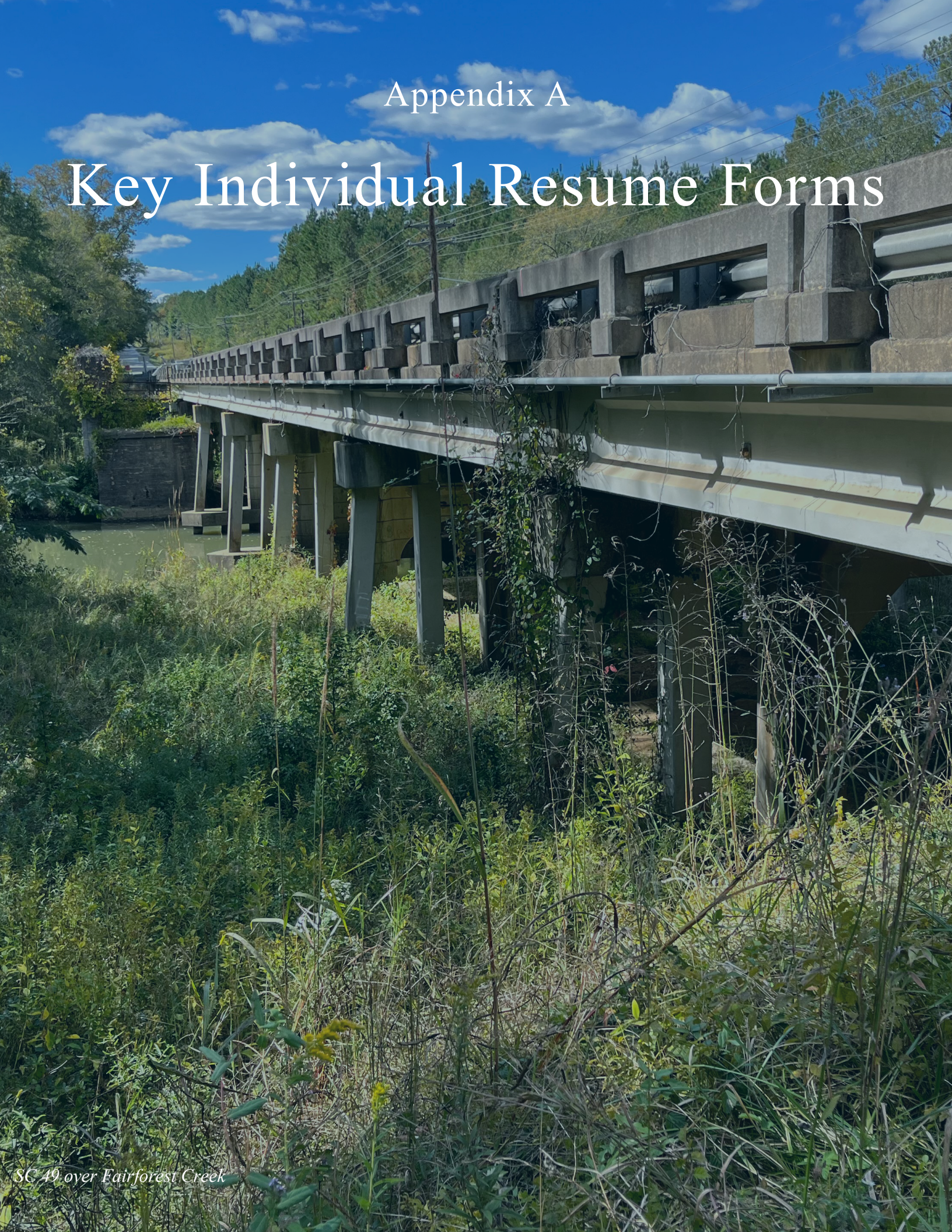
WORK HISTORY PROJECT RELEVANCY		FIRM	COMPLETION YEAR	BRIDGE OVER WATER	MULTISPAN BRIDGE	DESIGN-BUILD	UTILITY RELOCATIONS	STAGED(S)/NEW ALIGNMENT(A)/ DETOUR(D)
Construction	Emergency Bridge Replacement Package 5 Design Build, Clarendon County, SC	LEE	100%; 2017	•	•	•	•	D
	Emergency Bridge Replacement Package 2 Design Build, Richland County, SC	LEE	100%; 2016	•	•	•		D
	Design-Build Bridge Package 14, Cherokee County, SC	LEE	100%; Anticipated - 11/2024	•	•	•	•	D
Design	Design-Build Bridge Package 14, Cherokee County, SC	D F	100%; Anticipated - 11/2023	•	•	•	•	D
	Port Access Road Design-Build, Charleston County, SC	D F	100%; 2022	•	•	•	•	A
	US 378 Bridge Replacement over 12 Mile Creek, Lexington, SC	D F	100%; 2021	•	•		•	S, A
	US 76 Westbound over Wateree, Richland & Sumter Counties, SC	D F	100%; 2022	•	•		•	D
	US 1 over Horse Creek, Aiken County, SC	D F	100%; 2023	•	•		•	S, A, D
	US 278 Bridge Replacement over Three Runs Creek, Aiken County, SC	D F	100%; 2020	•	•			D
	Four Oconee County Bridges, Oconee County, SC	D F	100%; 2011-2022	•	•		•	A, D
	S-55 Bridge Replacement over Hellers Creek, Newberry, SC	D F	100%; 2014	•	•		•	D

3.5.2 Quality of Past Performance | None of our Team firms or individuals on our Team have a history of being suspended, debarred, disqualified from bidding, or declared ineligible for work by any entity or are any such actions pending against them within the last five years. Lee has responded yes to a project of similar scope being delayed more than 30 days. The project had instances of weather-related events and was during the COVID-19 pandemic. The issue was settled amicably. The reference is Jared Bragg, RCE. His contact information is (803) 324-3545 and braggjk@scdot.org. See [Appendix C](#) for additional information on the project.

[3.6](#), [3.7](#), and [3.8](#) are addressed in the appendices of this proposal.

Appendix A

Key Individual Resume Forms



KEY INDIVIDUAL RESUME FORM

Brief Resume of Key Individual anticipated for the Project.

a. Name & Title:

RONALD PAUL SHAW

President, Lee Construction Company of the Carolinas, Inc.



b. Role of Key Individual for this Project:

Project Manager

c. Name of Firm with which you are now associated:

Lee Construction Company of the Carolinas, LLC

d. Years of Experience: With this Firm 28 Years

With Other Firms 16 Years



Lee Construction Company of the Carolinas, Inc. Charlotte, NC: President | Responsible for running the company including company P/L, corporate reporting, estimating, engineering, all field operations, safety, EEO and licensing. 2004 – 2022

Lee Construction Company of the Carolinas, Inc.: VP/Operations Manager | Responsible for the field and shop operations for the company, primarily overseeing all projects, production, employees, equipment, schedules, etc. 1995 – 2004

The Hardaway Company, Columbus GA: Started in 1980 with this Heavy Civil Contractor working on heavy civil projects in the Southeast. Positions held included; Surveyor, Field Engineer, Project Engineer, Assistant Superintendent, Superintendent, Project Manager, and Area Manager. 1980 – 1995

e. Education:

University of North Carolina at Charlotte / Charlotte, NC / BS / 2002 / Civil Engineering Technology

Erie Community College / Buffalo, NY / AAS / 1979 / Construction Technology

f. Active Registrations:

Licensed General Contractor in South Carolina (G97421) and North Carolina (40139), Ronald P. Shaw is the qualifier for the license that renews every year, since 1998.

g. Document the extent and depth of your experience and qualifications relevant to the Project.

Design-Build Package 14, Cherokee County, SC

Key Personnel Role: Project Manager

Experience with Current Firm: Lee Construction Company of the Carolinas, Inc.

Project/Assignment Duration: February 2023 to present

Owner Contact: SCDOT / Michael Pitts, PE, Assoc. DBIA / PittsME@scdot.org / 803-737-2566

Design/Construction Value: \$9M

Lee Construction teamed with D|F to design/build five bridges in Cherokee County, South Carolina. These five low-volume secondary road bridges are structurally deficient and functionally obsolete which included S-56 over Horse Creek, S-106 over Suck Creek, S-226 over unnamed stream, S-138 over Goucher Creek and S-86 over King Street. Projects were closed or load restricted bridges that will be with single span and multi-span configurations. **His specific responsibilities included coordinating with designers, utility companies, and property owners; scheduling the work crews; procuring equipment; selecting and coordinating subcontractors; and coordinating submittals.** He attended weekly meetings on site to coordinate activities with the production crews and SCDOT.

SCDOT Emergency Design Build Bridge Replacement (5512330), Florence County, SC

Key Personnel Role: Project Manager

Experience with Current Firm: Lee Construction Company of the Carolinas, Inc.

Project/Assignment Duration: Project 2/2017 – 11/2017, assigned for the duration

Owner Contact Information: SCDOT / AJ Bostic, RCE / Bosticta@scdot.org / 803.661.4730

Design/Construction Value: \$3,350,000.00



This project includes 4 bridge replacements in District 5, South Carolina. Carolina Bridge Contractors hired Lee to replace two of the structures in Florence County, SC. These were also a result of damage suffered by storms. The work included detour routes, demolition, pile installation, cast in place substructure concrete, cored slab construction, and associated roadway work including grading, paving, grassing, guardrails, and pavement lines. **His specific responsibilities included coordinating with the prime contractor, scheduling the work crews, procuring equipment, selecting subcontractors, and coordinating submittals.**

SCDOT Bridge Replacement (5188530 / P026923), Lee & Sumter Counties, SC

Key Personnel Role: Project Manager

Experience with Current Firm: Lee Construction Company of the Carolinas, Inc.

Project/Assignment Duration: Project 1/2019 – 10/2019, assigned for the duration

Owner Contact Information: SCDOT / Will Fulton, RCE / fultonjw@scdot.org / 803.775.3501

Design/Construction Value: \$5,215,461.00



This project includes 2 miles of reconstruction with 1 bridge replacement on Highway 401 north of Sumter, SC. The work included a detour route, demolition of the existing structure, drilled shaft installation, pile installation, cast in place substructure concrete, precast beams, cast in place decks, and associated roadway work including grading, paving, grassing, guardrails, and pavement lines. **His specific responsibilities included coordinating with SCDOT, scheduling the work crews, procuring equipment, selecting subcontractors, and coordinating submittals.** He attended monthly meetings on site as necessary to coordinate activities with the production crews and SCDOT.

SCDOT Bridge Repairs (5352130), District 3

Key Personnel Role: Project Manager

Experience with Current Firm: Lee Construction Company of the Carolinas, Inc.

Project/Assignment Duration: Project 7/2019 – 6/2021, assigned for the duration

Owner Contact Information: SCDOT / Joe Fowler, RCE / fowlerjm@scdot.org / 864.587.4720

Design/Construction Value: \$3,271,848.00




This project includes bridge repairs on numerous bridges in District 3. Similar to an on-call contract, the SCDOT identified over 30 bridges for Lee to perform repair work. The work included detour routes or lane closures, flagging traffic, traffic control, deck removal, spall repairs, full depth patching, joint repairs and replacement, latex overlay, hydro blasting, pile encasement, pavement lines, etc. **His specific responsibilities included coordinating with SCDOT, scheduling the work crews, procuring equipment, recommending and selecting materials, and coordinating submittals.** He attended meetings on site as necessary to coordinate activities with the SCDOT.

h. For Key Personnel required to be on-site full-time for the duration of construction, provide a current list of assignments, role, and the anticipated duration of each assignment.

Ron is currently working on Design-Build Package 14 and will transition to Design-Build 17. He will be 100% responsible for the project.

KEY INDIVIDUAL RESUME FORM

Brief Resume of Key Individual anticipated for the Project.	
<p>a. Name & Title: DAVID BRANDON CLONTZ Assistant Project Manager</p>	
<p>b. Role of Key Individual for this Project: Assistant Project Manager</p>	
<p>c. Name of Firm with which you are now associated: Lee Construction Company of the Carolinas, LLC.</p>	
<p>d. Years of Experience: With this Firm <u>1</u> Years With Other Firms <u>13</u> Years</p> <p>Lee Construction Company of the Carolinas, Inc. Charlotte, NC: Project Manager – Managed multiple construction crews on multiple projects while completing new project estimates, material procurement, and invoicing. 2023 – Current</p> <p>Dellinger Inc. Monroe, NC: Highway Division Vice President, Highway Division Lead Estimator, & Project Manager – Managed the Highway Division, which consisted of 5 bridge crews, 2 project managers, estimators, and additional support staff that completed bridge construction throughout North and South Carolina. 2015 -2022; 2010 - 2012</p> <p>The Masters Construction Company. Lake Wylie, NC: Project Manager/Estimator – Responsibilities included managing work contracts, providing cost estimates, and updating internal reporting systems for construction and bid data. 2013 - 2014</p>	
<p>e. Education: Central Piedmont Community College / Charlotte, NC / AAS / 2013 / Civil Engineering Technology Appalachian State University / Boone, NC / BS / 2008 / Communications</p>	
<p>f. Active Registrations: NCDOT and SCDOT Certified Level 2 Erosion Control SCDOT Work Zone Traffic Control Supervisor Railroad RWT Certification and Trainer</p>	
<p>g. Document the extent and depth of your experience and qualifications relevant to the Project.</p> <p>SCDOT Chester County Bridge Replacement at SC 72 and Sandy River Key Personnel Role: Assistant Project Manager Experience with Current Firm: Dellinger Inc. Project/Assignment Duration: 2015 - 2016 Owner Contact Information: SCDOT / Mike Moss / MossMN@scdot.org / (803) 899-2825 Design/Construction Value: \$4,363,331.00 Project Description: This project includes a roadway realignment with a three-span concrete girder bridge on drilled shafts over a major jurisdictional stream. Responsibilities included ensuring work was completed based off contract, plans, and specifications. He worked to coordinate material deliveries and subcontractors for superintendents and visited job sites weekly.</p> <p>SCDOT Sumter County Bridge Replacement at Fulton St. and Turkey Creek Key Personnel Role: Project Manager Experience with Current Firm: Dellinger Inc. Project/Assignment Duration: 2016-2017 Owner Contact Information: SCDOT / Will Fulton / Fultonjw@scdot.org / (803) 775-3501 Design/Construction Value: \$2,146,472.00</p>	

Project Description:

This project includes a roadway widening in a residential area with a three-span flat slab bridge on drilled shafts over a jurisdictional stream. **Responsibilities included ensuring work was completed based off contract, plans, and specifications. He worked to coordinate material deliveries and subcontractors for superintendents and visited job sites weekly. Oversaw project schedule and updated the schedule based on progress.** Managed slurry drilled shafts with artesian conditions and utility relocations inside the project limits.

**SCDOT York County Bridge Replacement at Church Road and Burgis Creek Key**

Personnel Role: Vice President

Experience with Current Firm: Dellinger Inc.

Project/Assignment Duration: 2020-2021

Owner Contact Information: SCDOT / Jarred

Bragg / BraggJK@scdot.org / (803) 325-3545

Design/Construction Value: \$1,050,000.00

Project Description:

This project includes an off-site detour with a single span concrete girder bridge over a jurisdictional stream with endangered species in the project limits. **Responsibilities included the management of the project managers and superintendents and their crews.**

**SCDOT Orangeburg County Bridge replacement at SC 301 and Snake Swamp**

Key Personnel Role: Project Manager

Experience with Current Firm: Dellinger Inc.

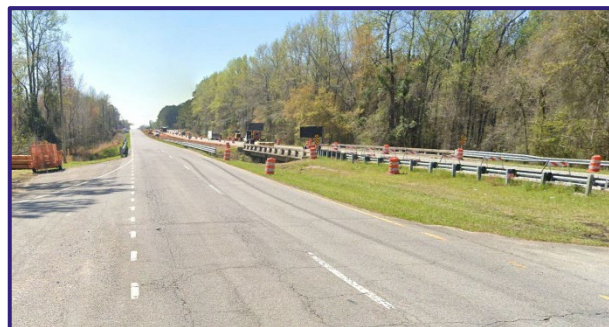
Project/Assignment Duration: 2023

Owner Contact Information: SCDOT / Bruce Rasmussen / Brasmussen@rkk.com / (678) 545-8586

Design/Construction Value: \$4,284,792.00

Project Description:

This project includes a temporary roadway realignment crossover with three span concrete girder bridge on driven composite 24" concrete piles over a jurisdictional stream. **Responsibilities included ensuring work was completed based off contract, plans, and specifications. He worked to coordinate material deliveries and subcontractors for superintendents and visited job sites weekly. Oversaw project schedule and updated the schedule based on progress. Additionally, he managed multiple utility relocations during construction.**

**SCDOT Spartanburg County Emergency Bridge Repair at US 29 over NS Railroad**

Key Personnel Role: Project Manager

Experience with Current Firm: Dellinger Inc.

Project/Assignment Duration: 2022 - 2023

Owner Contact Information: SCDOT / William Yarborough / yarborouwd@scdot.org / (864) 590-2981

Design/Construction Value: \$4,363,331.00

Project Description:

This project includes a full depth deck repair along with multiple other structural repairs on 5-lane US 29 over Norfolk Southern Railroad. **Responsibilities included ensuring work was completed based off contract, plans, and specifications. He worked to coordinate material deliveries and subcontractors for superintendents and visited job sites weekly. Managed right of entry permits with Norfolk Southern and managed design efforts for submittals.**

- h. For Key Personnel required to be on-site full-time for the duration of construction, provide a current list of assignments, role, and the anticipated duration of each assignment.
Brandon is working on the following: Guilford County Bridge Replacement, Wake County Bridge Repairs, and Robeson County New Overpass over US 74. However, once this project starts, he will be 100% dedicated and responsible for the project.

KEY INDIVIDUAL RESUME FORM

Brief Resume of Key Individual anticipated for the Project.

a. Name & Title:

CHRISTOPHER ANDREW POWERS, PE

Senior Project Manager

b. Role of Key Individual for this Project:

Construction Manager



c. Name of Firm with which you are now associated:

Lee Construction Company of the Carolinas



d. Years of Experience: With this Firm 11 Years

With Other Firms 14 Years

Lee Construction Company of the Carolinas, Inc.: Senior Project Manager – Responsible for engineering, scheduling, equipment allocation, and cost control. Christopher is currently the Construction Manager for Package DB 14. 2012 – Present

Kiewit Infrastructure South Co.: Engineer, Structures Superintendent, Estimator – Responsible for field construction and coordination, engineering, and project estimating, 2005 – 2012

MACTEC Engineering & Consulting: Staff Engineer – Responsible for on-site quality control during foundation construction and evaluated subsurface conditions, 2004 – 2005

United States Army Corps of Engineers: Engineer Officer – Planned and coordinated engineering, training, and logistics operations 1998 – 2003

e. Education:

United States Military Academy / West Point, NY / Bachelor of Science / 1998 / Civil Engineering - Structural

f. Active Registrations

2012 / SC / Civil / 30158; 2012 / NC / Civil / 039515; 2011 / GA / Civil / PE036669

g. Document the extent and depth of your experience and qualifications relevant to the Project.

Design-Build Package 14, Cherokee County, SC

Key Personnel Role: Construction Manager

Experience with Current Firm: Lee Construction Company of the Carolinas, Inc.

Project/Assignment Duration: February 2023 to present

Owner Contact: SCDOT / Michael Pitts, PE, Assoc. DBIA / PittsME@scdot.org / 803-737-2566

Design/Construction Value: \$9M

These five low-volume secondary road bridges are structurally deficient and functionally obsolete which included S-56 over Horse Creek, S-106 over Suck Creek, S-226 over unnamed stream, S-138 over Goucher Creek and S-86 over King Street. Projects were closed or load restricted bridges that will be with single span and multi-span configurations. **Responsibilities include management of all construction activities, including scheduling Lee's crews and subcontractors, for roadway and bridge construction. He is responsible for implementing site safety plan, traffic control and meeting the quality control plan. He is also responsible for cost-control and schedule updates. Chris attends all biweekly construction meetings.**

NCDOT Express Design Build, Division 8

Key Personnel Role: Project Manager

Experience with Current Firm: Lee Construction Company of the Carolinas, Inc.

Project/Assignment Duration: Project 2012-2016, Assigned 2012-2016

Owner Contact Information: NCDOT / Gary Phillips / mgphillips@ncdot.gov / (919) 776-9623

Design/Construction Value: \$14.6 Million

This design-build project includes 11 bridge replacements and associated approach roadway and drainage work across 4 counties in Division 8 of North Carolina. Responsibilities included coordination with designers and NCDOT design-build unit, construction submittals, scheduling Lee's crews and subcontractors, and cost control.

SCDOT Emergency Repairs Package 2, Richland County, SC

Key Personnel Role: Project Manager

Experience with Current Firm: Lee Construction Company of the Carolinas, Inc.

Project/Assignment Duration: Project 2015 - 2016, Assigned 2015 - 2016

Owner Contact Information: SCDOT / Allen Thompson / ThompsonJA@scdot.org / (803) 699-5068

Design/Construction Value: \$3.5 Million



This design-build project includes 2 emergency bridge replacements and associated approach roadway and drainage work in Richland County, South Carolina. **Responsibilities included coordination with designers, construction submittals, construction engineering, scheduling, and cost control.**

SCDOT District 4 Bridge Replacements, York & Union County, SC

Key Personnel Role: Project Manager

Experience with Current Firm: Lee Construction Company of the Carolinas, Inc.

Project/Assignment Duration: Project 2014 - 2015, Assigned 2014 - 2015

Owner Contact Information: SCDOT / Shane Parris / ParrisSL@scdot.org / (864) 478-5760

Design/Construction Value: \$2 Million



This project included replacement of 3 bridges in District 4 South Carolina and associated approach roadway and drainage improvements. **Responsibilities included construction submittals, construction engineering, scheduling, subcontractor coordination, and cost control.**

Pennies for Progress 3 – SC 274 / S-177 Widening & Bridge Replacements, SC

Key Personnel Role: Project Manager

Experience with Current Firm: Lee Construction Company of the Carolinas, Inc.

Project/Assignment Duration: Project 2019 - 2021, Assigned 2019 - 2021

Owner Contact Information: York County / Steven Moss / steven.moss@yorkcountygov.com / (803) 818-5734

Design/Construction Value: \$7.6 Million




Lee performed as a subcontractor on this project replacing 3 bridges in York County, South Carolina. **Responsibilities included construction submittals, construction engineering, scheduling, crew and subcontractor management, and cost control.**

h. For Key Personnel required to be on-site full-time for the duration of construction, provide a current list of assignments, role, and the anticipated duration of each assignment.

Chris Powers is currently working on Design-Build 14 and his role will end ahead of the Design-Build 17 project start.

KEY INDIVIDUAL RESUME FORM

Brief Resume of Key Individual anticipated for the Project.		 <div style="margin-top: 10px;"> DAVIS & FLOYD <small>PLAN DESIGN ENGINEER</small> </div>
a.	Name & Title: DANIEL BRICE URQUHART, PE Vice President -Transportation Market Sector Lead	
b.	Role of Key Individual for this Project: Lead Design Engineer	
c.	Name of Firm with which you are now associated: Davis & Floyd, Inc.	
d.	Years of Experience: With this Firm <u>7</u> Years With Other Firms <u>20</u> Years Davis & Floyd, Inc.: <p>Vice President, Transportation Market Sector Lead – Brice is responsible for the development and management of transportation projects in South Carolina. With his background in large Design-Build bridge projects, Brice has been focused on developing and leading teams for SCDOT bridge projects. As leader of the Transportation Sector, Brice oversees the distribution of work and project progress for all transportation projects and has the authority to set his schedule and priorities. Like his role on the Design-Build Package 14 project, he is currently the Lead Design Engineer and is committed to leading the design and ensuring design needs are met for the Design-Build Package 17 bridge projects. Brice also served on the ACEC/AGC/SCDOT Design-Build Subcommittee. 2015 – present</p> <p>FIGG Bridge Engineers: For 20 years, Brice was responsible for designing, managing, and providing on-site engineering for over \$1 Billion worth of complex transportation projects for FIGG. Many of these projects were Design-Build or similar delivery methods such as Alternative Design and CMGC. In the last 10 years of his tenure, Brice was intimately involved with the management of \$381M in construction costs for these delivery methods.</p> <p>Regional Director, Northeast Office – Responsible for managing the Northeast Office, project development and pursuit and principal management of several projects. Brice was responsible for management of the distribution of work, maintaining of design budgets and schedules, correspondence and meetings with owner and contractor, contract negotiations, and billing. Some of the projects include the \$189M I-76 Allegheny River Bridge and interchange project in Pittsburgh, PA; the \$95M (Alternative Design) Monongahela River Bridge in Brownsville, PA; the \$60M Design-Build I-91 Brattleboro Bridge Replacement Project in Brattleboro, VT; and the \$55M Design-Build Crum Creek Viaduct Replacement in Swarthmore, PA, 2006 – 2015.</p> <p>Project Manager – Responsible for supervising the construction inspection of over 5 miles of expressway built along the median of the “F” rated highway, Lee Roy Selmon Crosstown Expressway, Tampa, FL, 2003 – 2006</p> <p>Senior Bridge Engineer – Responsible for performing superstructure and substructure quality design checks on the Victory Bridge in Sayreville, NJ and the Lee Roy Selmon Crosstown Expressway in Tampa, FL, 2001 – 2003</p> <p>Bridge Inspector/Assistant Resident Engineer –Brice performed CEI on the 3.5 mile Garcon Point Bridge built entirely over the Pensacola Bay; inspected the footings, piers, and superstructure for this environmentally sensitive area; and was promoted to Assistant Resident in 1999. He continued his CEI career as the lead Project Engineer for the construction of 9 miles of JFK AirTrain – an elevated light rail bridge and Design-Build project around the JFK Airport in NY. Brice worked with the contractor and was responsible for temporary support and span setup and stressing for all 481 spans, 1998 – 1999.</p> <p>Bridge Designer – Brice began his career in Tallahassee, FL, performing load rating analysis using time dependent software for the C&D Canal Bridge, a 750’ cable stay bridge in Delaware. This was followed by performing the substructure design analysis for the approach spans for the 17th Street Causeway in Fort Lauderdale, FL. Brice also designed several elevated ramps for the I-93 Cana Ramps in Boston. He was promoted to Senior Bridge Designer and was transferred to assist in the superstructure design modelling of the Sagadahoc Bridge Design-Build project in Bath, ME, 1995 – 1998</p>	
e.	Education: Clemson University, Clemson, SC / Master of Science-Structures / 1994 / Civil Engineering Clemson University, Clemson, SC / Bachelor of Science / 1993 / Civil Engineering	
f.	Active Registrations: 2016 / SC / Civil / 34010	
g.	Document the extent and depth of your experience and qualifications relevant to the Project. Design-Build Package 14, Cherokee County, SC Key Personnel Role: Lead Design Engineer responsible for managing the design of 5 bridges in Cherokee County, SC. Brice is responsible for the management and coordination with the design team, subconsultants, contractor, and the SCDOT. Brice is also on the Executive Committee. Experience with Current Firm: Yes Project/Assignment Duration: February 2023 to present Owner Contact Information: SCDOT; Michael Pitts, PE, Assoc. DBIA; PittsME@scdot.org ; (803)737-2566 Design/Construction Value: \$9M	

Project Description: D|F teamed with Lee Construction to design-build five bridges in Cherokee County, South Carolina. These five low-volume secondary road bridges are structurally deficient and functionally obsolete, which included S-56 over Horse Creek, S-106 over Suck Creek, S-226 over unnamed stream, S-138 over Goucher Creek, and S-86 over King Street. Projects were closed or load restricted bridges that will be with single span and multi-span configurations. **Our team is working as lead designer for this project, which entails rapid design and replacement of the five bridges. In this endeavor, our team has taken on the role of lead design, overseeing various aspects of the project. Our design efforts include strategies to minimize the acquisition for new right-of-way and utility and environmental impacts. We initiated early coordination with utility providers, effectively eliminating the need for anticipated water and overhead power relocations. Furthermore, we coordinated our roadway and bridge design to mitigate or eliminate any potential impacts on stream falling under the jurisdiction of USACE.**

Port Access Road, Charleston, SC

Key Personnel Role: Principal Design Manager of D|F design of this major design-build project. During the duration of the project, Brice coordinated with design leads, staff, and contractor while actively monitoring schedule and budget for the design and seismic of 3 bridges, roadway, drainage and scour design, environmental permitting, and utility coordination.

Experience with Current Firm: Yes

Project/Assignment Duration: 2016 - 2022

Owner Contact Information: South Carolina Department of Transportation, Jae Mattox, III PE, DBIA, MattoxJH@scdot.org, (803) 737-1805

Design/Construction Value: \$221 Million

Project Description: D|F is a major subconsultant on this SCDOT Design-Build project that provides direct access from I-26 to the naval base and is responsible for the design of 3 bridges and roadway, stormwater, hydrology & hydraulic, traffic control, signal, and pavement marking design for the entire project. D|F is also providing environmental permitting, utility coordination, right-of-way acquisition, and design surveying. RFC Bainbridge Connector and Tidewater bridge plans were submitted in April of 2017, RFC Roadway/Drainage and Stromboli bridge plans were delivered in September of 2017, Final/Phase III NOI was signed in October of 2017, and final ROW certification was delivered in August of 2020. Design support services during construction was completed in 2022.

Palmetto Commerce Interchange, Charleston, SC

Key Personnel Role: Project manager responsible for the management and coordination of all aspects of design including bridge, roadway, environmental permits, NEPA process, survey, H&H and roadway drainage design, mitigation credit coordination, traffic management plan, public involvement, and ROW acquisition. Responsible for coordination with SCDOT, county, subconsultants, and permitting agencies.

Experience with Current Firm: Yes

Project/Assignment Duration: 2018 - Present

Owner Contact Information: Charleston County, Mackenzie Kelley, MKelley@CharlestonCounty.org, (843) 202-6157

Design/Construction Value: \$52.4 Million

Project Description: Palmetto Commerce Interchange, a \$52M project along Interstate 26 (I-26) in the City of North Charleston, SC is a new interchange between University Boulevard (US Highway 78) and Ashley Phosphate Road interchanges. The proposed improvements include a new full-movement, three-way interchange providing connection with the interstate to the south side via Weber Boulevard with a pedestrian and bicycle shared use path over I-26. **The planning and design phases of this project included unique impacts from Environmental Justice NEPA criteria that dictated a more costly interchange alternative, major utility relocations, a noise wall study, unique R/W challenges, permitting, and coordination among Charleston County, City of North Charleston, USACE, SCDHEC, FHWA, and SCDOT. Project is currently under construction.**

Monongahela River Bridge, Brownsville, PA

Key Personnel Role: Principal Design Management during design development, final design and construction and coordination with contractor, owner and geotechnical subconsultant.

Experience with Current Firm: No

Project/Assignment Duration: Project 2008 - 2012, Assigned 2008 - 2012

Owner Contact Information: Pennsylvania Turnpike Commission, Brian Ranck, PE, branck@paturnpike.com, (717) 831-7363

Design/Construction Value: \$95 Million

Project Description: Brice was the Principal Design Project Manager for this 3,022', 89'-wide bridge over the 350' wide Monongahela River in Brownsville, PA. As an alternate design proposal, he worked with the contractor to reduce the number of piers for a more efficient bridge design, ultimately saving the Pennsylvania Turnpike Commission \$8.5M over the original design. The long span bridges were supported on large, drilled shafts. With the alternate design accepted, the project was managed as a Design-Build project working with the contractor to complete the bridge design. **Brice was responsible for the overall design, schedule, budget, quality management, and contract administration for the design team, conducted/attended design and construction meetings, and communicated directly with the contractor, subconsultants, and owner.**

- h. For Key Personnel required to be on-site full-time for the duration of construction, provide a current list of assignments, role, and the anticipated duration of each assignment.
For the duration of the design phase, Brice will attend all routine project meetings in person, be primarily dedicated to design of DB Package 17 projects, and be available as needed by SCDOT.



Appendix B

Work History & Quality Form - Contractor/Designer

WORK HISTORY AND QUALITY FORM – CONTRACTOR/DESIGNER
LEE CONSTRUCTION COMPANY OF THE CAROLINAS, INC.



a. Project Name & Location (City, State)	b. Name of lead responsible for the overall project design or construction	c. Contact information of the Client & their Project Manager who can verify A's or B's responsibilities	d. Actual or Estimated Construction & Professional Services Completion Date	e. Actual or Estimated Project Construction Cost (in thousands)	f. Dollar Value of Work Performed by A or B (in thousands)
Name: Emergency Bridge Replacement Package 5 Design Build Location: Clarendon County, SC	Name: Lee Construction Company of the Carolinas, Inc.	Name of Owner: SCDOT Project Manager: Scott McElveen, RCE Phone: 803.435.4431 Email: mcelveen@scdot.org	Construction Complete: 04/2017	\$12,810	\$12,810

g. Narrative describing the work performed by A's or B's . If submitting work completed by an affiliated or subsidiary company of A, identify the full legal name of the affiliate or subsidiary and their role on the Project. Include the office location(s) where the design work was performed and whether B was the lead designer or a sub-consultant.

Package 5 consisted of all work necessary, within a 1.5-mile section of US 301 over the Black River Swamp, to remove four existing bridges and to design and construct new bridges. The structures had irreparable damage to the substructure foundations as a result of flooding and were placed out of service by the Department. Lee was contracted to replace the bridges, including all associated roadway work. The road was closed by the SCDOT after the storm and Lee assumed responsibility for detour maintenance during the construction period, this including installing a temporary bridge for farm access between the bridges for local farm traffic. Lee was responsible for demolition, cleaning up debris from the recent storm and flooding, relocating utilities, clearing and grubbing, grading, repairing extensive wash out areas and addressing erosion issues, and installing a new drainage system to address future flooding events. The bridge designs included steel and concrete pile, drilled shafts, cast in place concrete, cored slabs, type IV pre-stressed concrete beams, cast in place deck superstructures, approach slabs, and bridge railings. The roadway designs included milling asphalt, improving approach walls, installing wick drains, storm drainage, revising slopes, new driveways, grassing, guardrails, new pavement, and pavement lines.

Lee worked all four sites during the construction period, managing many subs, including DBEs, to complete the effort on an accelerated schedule. Lee held weekly progress meetings in an on-site office trailer with conference room with all active parties, including utility companies, SCDOT, and subcontractors to ensure timely completion of each milestone on the schedule. Lee completed the work as scheduled, safely and under budget.

Key Project Member: Ron Shaw was project manager.



h. Self-Assessment. The information provided in this section should be a self-assessment of A's or B's performance on the project to identify As or Bs with firms or personnel that have successfully completed projects on time and on or under budget, and to identify As or Bs that have records of managing contracts to minimize delays, claims, dispute proceedings, litigation, and arbitration.

The weekly meetings proved to be a key to success. Ronald Shaw, Project manager for the effort, was on site weekly reviewing the progress and upcoming 2 and 4 week look ahead schedules. SCDOT personnel were included in all the planning events as well as addressing the many issues faced during construction. Communication, Planning, Scheduling, and Execution are what made this a successful project. No lost time accidents, no OSHA investigations or violations, no issues with subcontractors. Lee did have an issue with an utility relocation that affected one of the bridge demolitions and that was resolved efficiently. Lee presented a few issues to SCDOT during the life of the project and they were resolved in a post-construction meeting prior to completing the final estimate. It is an example of how open communication and reasonable expectations can be resolved with professional minds at work. No disputes, litigation, or arbitration on this project.

i. Quality Initiatives. Discuss A's or B's quality initiatives including, but not limited to, cost control, schedule management and adherence, avoidance of claims, and other pertinent initiatives enhancing quality on the project.

As mentioned, weekly planning, scheduling, and execution were the keys to success. Work was completed in accordance with the plans and specification, no rework, no claims, and a quality product we all are proud of.

j. For each question in Section 3.5.2 of the RFQ for which a "Yes" answer was provided, A or B's shall provide a detailed explanation below.

For each question in Section 3.5.2, Lee can answer "No" to each relevant question.



WORK HISTORY AND QUALITY FORM – CONTRACTOR/DESIGNER
Lee Construction Company of the Carolinas, Incorporated

a. Project Name & Location (City, State)	b. Name of lead responsible for the overall project design or construction	c. Contact information of the Client & their Project Manager who can verify A's or B's responsibilities	d. Actual or Estimated Construction & Professional Services Completion Date	e. Actual or Estimated Project Construction Cost (in thousands)	f. Dollar Value of Work Performed by A or B (in thousands)
Name: Bridge Replacement on SC 274 & S 177 Location: York County, SC	Name: Blythe Development was the Prime Contractor. Lee Construction Company of the Carolinas, Inc. was the bridge subcontractor.	Name of Owner: York County & SCDOT Project Manager: Jared Bragg, RCE Phone: 803-324-3545 Email: braggjk@scdot.org	03/2022	\$7,923 (Lee)	\$30,000+/- (Blythe)

g. Narrative describing the work performed by A or B. If submitting work completed by an affiliated or subsidiary company of A, identify the full legal name of the affiliate or subsidiary and their role on the Project. Include the office location(s) where the design work was performed and whether B was the lead designer or a sub-consultant.

This project consisted of all work necessary to replace three bridges on SC 274 & S 177 Pole Branch Road in York County, SC, as a Pennies for Progress Roadway Widening Improvement Project. This included demolition of the existing structures and replacement of three new bridges. The construction was staged. The structures were aging and obsolete for the traffic volume and loads. Lee submitted a competitive bid to Blythe Development and was awarded the project. The road was closed and traffic utilized a detour route during a portion of the construction. Lee was responsible for the bridge construction including steel pile, drilled shafts, cast in place concrete, type IV pre-stressed concrete beams, cast in place deck superstructures, pile walls, MSE walls, approach slabs, and bridge railings.

Lee worked a portion of the project during weather-related events and COVID during the construction period, managing many subs, including DBEs, to complete the contract requirements. Lee attended monthly progress meetings with SCDOT, York County, and Blythe and updated its CPM schedule monthly. Lee completed the work safely and efficiently without incident.

Key Project Members: Chris Powers was project manager on this project.



h. Self-Assessment. The information provided in this section should be a self-assessment of A's or B's performance on the project to identify As or Bs with firms or personnel that have successfully completed projects on time and on or under budget, and to identify As or Bs that have records of managing contracts to minimize delays, claims, dispute proceedings, litigation, and arbitration.

Meetings were an opportunity to keep the project on schedule and keep all parties involved in the progress of the work. York County & SCDOT personnel were included in all the activities including any delays or disruptions during construction. Utilities, weather, and other factors delayed some of the construction. Communication, Planning, Scheduling, and Execution were important during this effort to minimize delays. Lee had no lost time accidents, no OSHA investigations or violations, no issues with subcontractors.

i. Quality Initiatives. Discuss A's or B's quality initiatives including, but not limited to, cost control, schedule management and adherence, avoidance of claims, and other pertinent initiatives enhancing quality on the project.

Work was completed in accordance with the plans and specification, no rework, no claims, and a quality product we all are proud of.

j. For each question in Section 3.5.2 of the RFQ for which a "Yes" answer was provided, A or B shall provide a detailed explanation below.

For each question in Section 3.5.2, Lee can answer "No" to each relevant question.

WORK HISTORY AND QUALITY FORM – CONTRACTOR/DESIGNER

Lead Designer – Davis & Floyd, Inc. (D|F)

a. Project Name, Delivery Method (DBB, DB, etc.), & Location (City, State)	b. Name of lead responsible for the overall project design or construction	c. Contact information of the Client & their Project Manager who can verify A's or B's responsibilities	d. Actual or Estimated Construction & Professional Services Completion Date	e. Actual or Estimated Project Construction Cost (in thousands)	f. Dollar Value of Work Performed by A or B (in thousands)
Name: Design-Build Package 14 Delivery Method: DB Location: Cherokee County, SC	Name: Davis & Floyd, Inc – Lead Design Lee Construction Company of the Carolinas – Lead Contractor	Name of Owner: South Carolina Department of Transportation (SCDOT) Project Manager: Michael Pitts, PE, DBIA Phone: (803) 737-2566 Email: pittsme@scdot.org	Professional Services: S-138 RFC: 6/29/23 (Plan), 6/29/23 (Actual) S-56 RFC: 9/1/23 (Plan), 9/1/23 (Actual) S-106 RFC: 10/10/23 (Plan), 9/19/23 (Actual) S-226 RFC: 11/9/23 (Plan), 10/25/23 (Actual) S-86 RFC : 12/1/23 (Plan), 11/3/23 (Anticipated) Construction: 11/2024 (Anticipated)	\$8990	\$1528
<p>g. Narrative describing the work performed by D F as the lead designer as a subconsultant from our Columbia and Greenwood offices.</p> <p>D F teamed with Lee Construction to design/build five bridges in Cherokee County, South Carolina. These five low-volume secondary road bridges are structurally deficient and functionally obsolete. Our team is working as lead design for this project, which entails rapid design and replacement of the five closed or load restricted bridges. As lead design, D F developed strategies to minimize the acquisition for new right-of-way and utility and environmental impacts. We initiated early coordination with utility providers, effectively eliminating the need for anticipated water and overhead power relocations. Furthermore, we coordinated our roadway and bridge design to mitigate or eliminate any potential impacts on stream falling under the jurisdiction of USACE.</p> <p>Our approach included two alternative technical concepts. This included reinforced soil slopes steeper than 2:1 to reduce new right-of-way and environmental impacts. The second was to construct interior pile bents incased in concrete to make bridge construction more efficient and less expensive.</p> <p>As lead designer, D F provides the following services: roadway and drainage design, bridge design, scour analysis, utility coordination, ROW acquisition, and survey. We also perform oversight of subconsultant services including geotechnical services and environmental services (provided by Three Oaks Engineering).</p> <p>Key Design Members: Bridge Urquhart, PE – Lead Design Engineer; Rob Stevenson, PE – Bridge Engineer of Record and Assistant Project Manager; Andrew McWilliams, PE – Roadway Design; Zane McGhee, PE – Utility Coordination; Michael Horton, PE, CFM – Hydraulics & Hydrology</p> <p>Relevance: SCDOT Design-Build Bridge Package Project, Bridge and Roadway Design, Aggressive Schedule</p>					
<p>h. Self-Assessment. The information provided in this section should be a self-assessment of A's or B's performance on the project to identify As or Bs with firms or personnel that have successfully completed projects on time and on or under budget, and to identify As or Bs that have records of managing contracts to minimize delays, claims, dispute proceedings, litigation, and arbitration.</p> <p>Under an aggressive design schedule, D F met all of the schedule deadlines and provided responsive collaboration with subconsultants to provide the necessary services for the project. The original completion of the final bridge design (RFC Plans) were scheduled for 12/1/2023. RFC plans for four (4) projects have been approved for construction and final plans have been completed for the last bridge, S-86, with RFC plans on schedule to be approved by 11/3/23. over 1 month early.</p>					
<p>i. Quality Initiatives. Discuss A's or B's quality initiatives including, but not limited to, cost control, schedule management and adherence, avoidance of claims, and other pertinent initiatives enhancing quality on the project.</p> <p>D F participated in weekly progress meetings with Lee Construction and subconsultants to ensure design remained on schedule and within the projected budget. D F provided the capacity to design multiple bridges concurrently, while maintaining consistency in design details, ultimately minimizing reoccurring design review comments. As noted in section h, schedule adherence was a key focus and coordination with contractor and SCDOT/representatives was key to the success of this project. When clarification was needed, meetings were immediately scheduled to gain clarity and understanding going forward. D F also participated in Executive Meetings with SCDOT and the contractor and highlighted areas of potential impacts to schedule related to ROW acquisition and utilities. Worked closely with local water utilities and major power companies early and often to address potential schedule, conflicts, and ROW impacts. The design was completed in accordance with specifications and guidelines.</p>					
<p>j. For each question in Section 3.5.2 of the RFQ for which a "Yes" answer was provided, A or B shall provide a detailed explanation below.</p> <p>No to all questions.</p>					



WORK HISTORY AND QUALITY FORM – CONTRACTOR/DESIGNER

Lead Designer – Davis & Floyd, Inc. (D|F)

a. Project Name, Delivery Method (DBB, DB, etc.), & Location (City, State)	b. Name of lead responsible for the overall project design or construction	c. Contact information of the Client & their Project Manager who can verify A's or B's responsibilities	d. Actual or Estimated Construction & Professional Services Completion Date	e. Actual or Estimated Project Construction Cost (in thousands)	f. Dollar Value of Work Performed by A or B (in thousands)
Name: US 378 (Sunset Boulevard) Bridge Replacement over Twelve Mile Creek Delivery Method: DBB Location: Lexington, South Carolina	Name: Davis & Floyd, Inc – Lead Design Project scheduled to be let in December	Name of Owner: South Carolina Department of Transportation (SCDOT) Project Manager: Joey McIntyre, PE Phone: (803) 737-1842 Email: McIntyre@scdot.org	Professional Services: 09/2022 Construction: TBD	\$12,000 (Estimated)	\$1,877

g. Narrative describing the work performed by D|F (lead designer) from our Charleston, Columbia, and Greenwood offices.

As a result of a routine bridge inspection conducted by SCDOT in October 2015, US 378 over Twelve Mile Creek in Lexington County was determined to be structurally deficient and in need of replacement. SCDOT contracted D|F to replace the existing structure, realign the roadway approaches as necessary, and improve roadway approaches to meet current design criteria. Our team provided project management, field surveys, environmental documentation and NEPA compliance, environmental permitting, roadway design, bridge design, drainage design, geotechnical investigations, HAZMAT surveys, utility coordination, SUE, right-of-way support, and construction support services for this project.

Due to not having a feasible detour route available, our team designed this bridge replacement project to include six stages of construction to maintain four lanes of traffic and avoid detours on this heavily traveled roadway.

D|F provided the following solutions:

- Realigned roadway to the north to accommodate new bridge replacement and widening.
- Mitigated impacts to one property while proposed improvements to the south were completed in existing right-of-way limits.
- Split traffic in third and fourth stages of construction to accommodate the construction of the second bridge section along the middle portion of the existing centerline and third bridge section along the upstream face of the bridge to maintain 32,000 vehicles per day.
- Transitioned stages by vertical change.
- Raised bridge 3'.

Key Design Members: Brice Urquhart, PE, Principal Project Manager, Rob Stevenson, PE – Lead Bridge Engineer; Andrew McWilliams, PE – Roadway Design; Todd Warren, PE – Quality Control/Quality Assurance

h. Self-Assessment. The information provided in this section should be a self-assessment of A's or B's performance on the project to identify As or Bs with firms or personnel that have successfully completed projects on time and on or under budget, and to identify As or Bs that have records of managing contracts to minimize delays, claims, dispute proceedings, litigation, and arbitration.

D|F was responsible for managing the design of this complex project and performing all of the bridge and roadway design elements. The maintenance of traffic plan includes the complicated staged construction required to maintain 2 lanes in each direction while working within the existing and limited new right-of-way limits and reducing impacts to several utilities. To complicate the staged construction further, the bridge is also to be raised 3' to meet the hydraulic requirements. This complex design was accomplished under budget. Due to funding re-allocations, the project design was shelved for over a year but is expected go to bid in later this year.

i. Quality Initiatives. Discuss A's or B's quality initiatives including, but not limited to, cost control, schedule management and adherence, avoidance of claims, and other pertinent initiatives enhancing quality on the project.

D|F maintained consistent communication with the SCDOT PM to provide status and progress of outstanding design items and to evaluate design schedule and budget. This complex staged design was completed efficiently and well under budget. Design was completed in accordance with specifications and guidelines.

j. For each question in Section 3.5.2 of the RFQ for which a "Yes" answer was provided, A or B shall provide a detailed explanation below.

No to all questions.



Appendix C

Work History & Quality Form - Contractor/Designer

SC 72 over Cox Creek

APPENDIX C: WORK HISTORY & QUALITY FORM - CONTRACTOR/DESIGNER (SECTION 3.5.2)

Lee Construction Company of the Carolinas, Inc. (Lead Contractor) answered “yes” to one question and we have provided that project on the following page with its associated explanation.

Davis & Floyd, Inc. (Lead Designer) does not answer “yes” to any of the questions in Section 3.5.2 for projects in the last five years.

WORK HISTORY AND QUALITY FORM – CONTRACTOR/DESIGNER
LEE CONSTRUCTION COMPANY OF THE CAROLINAS, INC.



a. Project Name & Location (City, State)	b. Name of lead responsible for the overall project design or construction	c. Contact information of the Client & their Project Manager who can verify A's or B's responsibilities	d. Actual or Estimated Construction & Professional Services Completion Date	e. Actual or Estimated Project Construction Cost (in thousands)	f. Dollar Value of Work Performed by A or B (in thousands)
Name: Bridge Replacement on US 21 over Steel Creek Location: York County, SC	Name: Lee Construction Company of the Carolinas, Inc.	Name of Owner: SCDOT Project Manager: Jared Bragg, RCE Phone: 803.324.3545 Email: braggjk@scdot.org	Construction Complete: 07/2020	\$2,680	\$2,680
<p>g. Narrative describing the work performed by A or B. If submitting work completed by an affiliated or subsidiary company of A, identify the full legal name of the affiliate or subsidiary and their role on the Project. Include the office location(s) where the design work was performed and whether B was the lead designer or a sub-consultant.</p> <p>This project consisted of all work necessary to replace a bridge on US 21 over Steel Creek in York County, SC. This included demolition of the existing structure and replacement with a three span bridge. The structure was aging and obsolete for the traffic volume and loads. Lee submitted a competitive bid and was awarded the project by the Department. The road was closed and traffic utilized a detour route during construction. Lee was responsible for demolition, clearing & grubbing, grading, repairing extensive wash out areas and addressing erosion issues. The bridge construction included steel pile, drilled shafts, cast in place concrete, type IV pre-stressed concrete beams, cast in place deck superstructures, approach slabs and bridge railings. The roadway work also included milling asphalt, improving approach fills, storm drainage, revising slopes, grassing, guardrails, new pavement and pavement lines.</p> <p>Lee worked this project during weather related events and COVID during the construction period, managing many subs, including DBE'S, to complete the contract requirements. Lee held monthly progress meetings with the Department and updated the CPM schedule monthly. Lee completed the work safely and efficiently without incident.</p> <p>Key Project Members: Chris Powers - Project Manager</p>					
<p>h. Self-Assessment. The information provided in this section should be a self-assessment of Lee's performance on the project to identify As or Bs with firms or personnel that have successfully completed projects on time and on or under budget, and to identify As or Bs that have records of managing contracts to minimize delays, claims, dispute proceedings, litigation, and arbitration.</p> <p>N/A</p>					
<p>i. Quality Initiatives. Discuss A or B quality initiatives including, but not limited to, cost control, schedule management and adherence, avoidance of claims, and other pertinent initiatives enhancing quality on the project.</p> <p>N/A</p>					
<p>j. For each question in Section 3.5.2 of the RFQ for which a "Yes" answer was provided Lee shall provide a detailed explanation below.</p> <p>Reason for delay longer than 30 days resulting in liquidated damage assessment for this project. Provide total project delays. – The last project payment estimate includes liquidated damages against Lee. Lee has submitted a time extension request to the Department for approval. The department settled the issues on this project amicably. The settlement included a time extension and reduction of liquidated damages. However, Lee did agree to settle with liquidated damages being assessed on this project.</p>					

Appendix D

Legal & Financial





CONSTRUCTION COMPANY OF THE CAROLINAS, INC.

633 Eagleton Downs Drive
Pineville, NC 28134

(704) 588-5272 • (704) 588-1535 Fax
www.leecarolinas.com

October 26, 2023

Ms. Carmen Wright, Office of Project Delivery
(Mr. Brian Gambrell, Mr. Michael Pitts) Office of Chief Council, Office of Alternative Delivery
South Carolina Department of Transportation
955 Park Street, Room 101 (302, 421)
Columbia, South Carolina 29201-0191

Re: Bridge Package 17
Design Build Project Contract ID 4462250 – Union County

3.6.1 Financial Capacity

To whom it may concern,

We herewith provide this notarized statement declaring that the proposer, Lee Construction Company of the Carolinas, Incorporated, has the financial capacity and the resources necessary to complete the referenced project as proposed in the request for qualifications, (RFQ).

If further information is required, please advise.

Sincerely,
Lee Construction Company of the Carolinas, Inc.

Ronald P. Shaw
President, Principal Officer

STATE OF North Carolina

COUNTY OF Mecklenburg

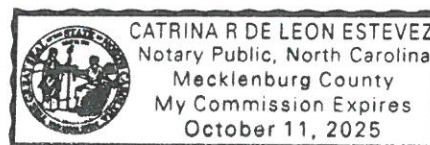
Sworn to and subscribed before me this 26th day of October, 2023

Notary Signature

CATRINA R. DELEON ESTEVEZ
Notary Name

Notary stamp:

My commission expires: OCTOBER 11, 2025





Travelers Bond & Financial Products
Construction Services
9954 Mayland Drive, Suite 6100
Richmond, VA 23233
(804)965-9283 (office)
Gregory D. Veirs, AFSB
Account Executive Officer
Email: gveirs@travelers.com

October 16, 2023

RE: Lee Construction Company of the Carolinas, Inc.
SCDOT Request for Qualifications
Bridge Package 17, A Design Build Project
Contract ID 4462250, Union County, South Carolina

To Whom It May Concern:

Lee Construction Company of the Carolinas, Inc. has been a valued client of Travelers Casualty and Surety Company for more than fifteen years. During that time, we have maintained a working line of surety credit and have supported single bond requests up to the \$50,000,000. range and aggregate programs up to the \$75,000,000. range. These levels reflect our history with this client; however, they are not to be construed as limits. In our opinion, Lee Construction Company remains properly financed, well-equipped, and capably managed.

At this time, we are prepared to respond favorably to bond request in the above range. Our willingness to commit to any such request would, of course, be contingent upon our being satisfied with all prevailing underwriting conditions including but not limited to acceptable contract terms, acceptable bond forms, and confirmation of full financing. We assume no liability to third parties or to you if for any reason we do not execute such bonds.

Travelers Casualty and Surety Company of America is licensed to transact surety business in all 50 states and is listed on the United States Department of Treasury list of acceptable surety companies. Travelers Casualty and Surety Company of America carries an A.M. Best rating of A++ and has a Financial Size Category of XV. The information contained in this letter is valid for a period of three (3) months from date of this letter.

Please feel free to contact us if you have any questions.

Sincerely,

TRAVELERS CASUALTY AND SURETY COMPANY OF AMERICA

Whitney D. Melton
Attorney-in-Fact

Power of Attorney Attached



CONSTRUCTION COMPANY OF THE CAROLINAS, INC.

633 Eagleton Downs Drive
Pineville, NC 28134

(704) 588-5272 • (704) 588-1535 Fax
www.leecarolinas.com

October 26, 2023

Ms. Carmen Wright, Office of Project Delivery
(Mr. Brian Gambrell, Mr. Michael Pitts) Office of Chief Council, Office of Alternative Delivery
South Carolina Department of Transportation
955 Park Street, Room 101 (302, 421)
Columbia, South Carolina 29201-0191

Re: Bridge Package 17
Design Build Project Contract ID 4462250 – Union County

3.6.3 Organizational Agreements

To whom it may concern,

Lee Construction Company of the Carolinas, Incorporated, the Proposer, for the above referenced project will be the prime contractor and sole entity entering into the contract with the South Carolina Department of Transportation for this project.

Ronald Paul Shaw, President, Principal Officer of Lee Construction Company of the Carolinas, Inc., has the authority for sign, execute and act on behalf of/for the company and with the SCDOT for all contractual matters regarding this project.

If further information is required, please advise.

Sincerely,
Lee Construction Company of the Carolinas, Inc.

A handwritten signature in blue ink, appearing to read "Ronald P. Shaw".

Ronald P. Shaw
President, Principal Officer

Appendix E

Organizational Conflicts of Interest

DISCLOSURE OF POTENTIAL CONFLICT OF INTEREST CERTIFICATION

PROPOSER hereby indicates that it has, to the best of its knowledge and belief has:

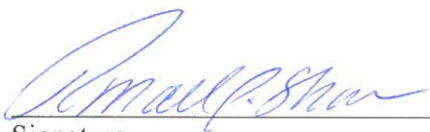
 X Determined that no potential organizational conflict of interest exists.

 Determined a potential organizational conflict of interest as follows:

Attach additional sheets as necessary.

1. Describe nature of the potential conflict(s):

2. Describe measures proposed to mitigate the potential conflict(s):



Signature

October 26, 2023

Date

Ronald P. Shaw, President

Print Name

Lee Construction Company of the Carolinas, Inc.

Company

If a potential conflict has been identified, please provide name and phone number for a contact person authorized to discuss this disclosure certification with Department of Transportation contract personnel.

Name

Phone

Company

Appendix F

Confidential or Proprietary Information Summary List





APPENDIX F

This submittal does not include confidential or propriety information.

Appendix G

Addendum Receipt Form

SC 49 over Tyger River



ADDENDUM RECEIPT



NOTICE OF RECEIPT
Bridge Package 17
Design-Build – Contract ID 4462250
Union County

Addendum 1

The information in this addendum shall be made part of the contract documents. PROPOSERS are instructed to incorporate the information into the previously provided RFQ documents.

PROPOSERS are required to sign this document and enclose it with their Statement of Qualifications. Receipt of this signed document by The South Carolina Department of Transportation serves as confirmation that the PROPOSER has received and incorporated this Addendum into the contract documents.

Confirmation Statement:

I, the PROPOSER confirm that I have received this addendum package and have incorporated the information provided in the addendum into the contract documents.

PROPOSER's Signature

October 26, 2023

Date

Ronald P. Shaw

Printed Name

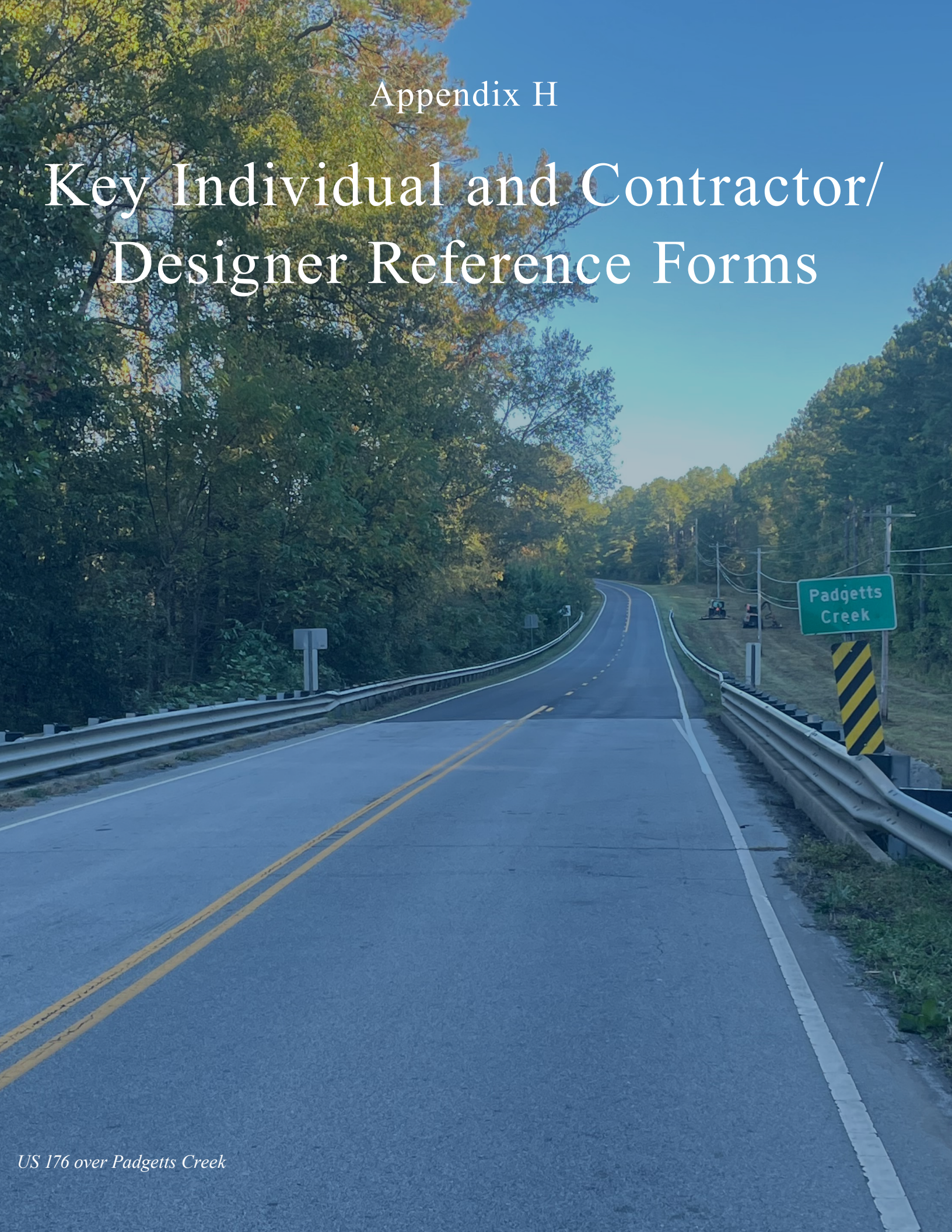
For: Lee Construction Company
of the Carolinas, Inc.

Design-Build Team Name



Appendix H

Key Individual and Contractor/ Designer Reference Forms



Email	First Name	Last Name	Company Name	Project Name	Team
pittsme@scdot.org	Michael	Pitts	SCDOT	SCDOT Design-Build Project 14	Lead Contractor - Lee Construction Company of the Carolinas, Inc. Lead Designer - Davis & Floyd, Inc. Three Oaks Engineering; P&L
GaskinsCJ@scdot.org	Chris	Gaskins	SCDOT	Volvo Interchange Design-Build Project Pursuit	Lead Contractor - Lee Construction Company of the Carolinas, Inc. Lead Designer - Davis & Floyd, Inc.
GaskinsCJ@scdot.org	Chris	Gaskins	SCDOT	SCDOT/ACEC/AGC Design-Build Subcommittee	Lead Contractor - Lee Construction Company of the Carolinas, Inc.; Lead Designer - Davis & Floyd, Inc.
McIntyreJD@scdot.org	Joey	McIntyre	SCDOT	SCDOT US 378 Bridge Replacement over Twelve Mile Creek	Lead Designer - Davis & Floyd, Inc. F&ME Consultants, Inc.; Soil Consultants, Inc.
scovillehc@scdot.org	Clint	Scoville	SCDOT	S-285 (Airport Road) Bridge Replacement over Rocky Creek	Lead Designer - Davis & Floyd, Inc. F&ME Consultants, Inc.; Three Oaks Engineering
mcelveen@scdot.org	Scott	McElveen	SCDOT	Emergency Bridge Replacement Package 5 Design Build	Lead Contractor - Lee Construction Company of the Carolinas, Inc.
braggjk@scdot.org	Jared	Bragg	SCDOT	Bridge Replacement on SC 274 & S 177	Lead Contractor - Blythe Development Subcontractor - Lee Construction Company of the Carolinas, Inc.





AN EQUAL OPPORTUNITY
AFFIRMATIVE ACTION EMPLOYER

The image shows the underside of a concrete bridge with multiple arches. Two workers in high-visibility orange and yellow vests are visible. One worker is in the foreground, holding a clipboard, while the other is further back, near the water. The bridge structure is made of weathered concrete and steel beams. The ground is covered in tall grass and weeds, and a creek flows through the arches in the background.

Appendix I

Unique Entity ID



UNIQUE ENTITY ID

FIRM	ROLE	UNIQUE ENTITY ID
Lee Construction Company of the Carolinas, Inc.	Prime Contractor	PGIQN43DTWT5
Davis & Floyd, Inc.	Lead Designer	HKX9G6LT1617

Attachment 1

Prequalification Certificate





Columbia, South Carolina

**SOUTH CAROLINA DEPARTMENT
OF
TRANSPORTATION**

PRIME CONTRACTOR

PREQUALIFICATION CERTIFICATE

This Certifies that your company has complied with the rules and regulations of the Department and the State of South Carolina, and subject to the rules and regulations for a prime contractor, is declared eligible to submit a bid and be awarded any construction contract issued by the Department, subject to obtaining proper bonds and insurance acceptable to the Department and complying with all other statutory and contract requirements.

ALL BIDS SUBMITTED TO THE DEPARTMENT MUST BE IN THE NAME AS SHOWN BELOW.

LEE CONSTRUCTION COMPANY OF THE CAROLINAS, INC.

Vendor ID: 1LE006

Issued : January 23, 2023

Expires: February 28, 2024

Approved By: 
Prequalification Coordinator



DAVIS & FLOYD

PLAN | DESIGN | ENGINEER